



ZIMBABWE

**MINISTRY OF HIGHER AND TERTIARY EDUCATION,
INNOVATION, SCIENCE AND TECHNOLOGY DEVELOPMENT**

**HIGHER EDUCATION EXAMINATIONS COUNCIL
(HEXCO)**

NATIONAL DIPLOMA

IN

LOGISTICS AND TRANSPORT MANAGEMENT

MODULE: Supply Chain Management

PAPER NO: 550/23/M03

DURATION: 3 hours

NOVEMBER/DECEMBER 2025 EXAMINATION

REQUIREMENTS

INSTRUCTIONS TO CANDIDATE

SECTION A [40 marks]

Compulsory

QUESTION 1

Table 1.1 Probability of attaining rights of Zambuko Solar Company's suppliers.

Suppliers	Right Quantity	Right Quality	Right Costs	Right Time	Right Place
A	1.0	0.95	0.8	0.9	0.9
B	1.0	0.9	0.8	0.9	0.9
C	1.0	1.0	0.9	1.0	1.0
D	0.9	0.8	0.8	0.9	0.9
E	0.8	0.8	0.7	0.9	0.9

Zambuko Solar Company (ZSC) that operates in Zimbabwe has potential to procure from the suppliers a shown on the Table 1.1. Answer the following questions.

- Select three (3) best suppliers and justify why. (5 marks)
- Draw the supply chain process map, if these suppliers are located in China and Zambuko Main Distribution Centre (DC) is located in Harare. The Zambuko DC then further distribute to its branches in every province of Zimbabwe. (5 marks)
- Compare and contrast domestic and global supply chain. (10 marks)

QUESTION 2

Apply the use of balance score card in the case of any supply chain of choice. (20 marks)

SECTION B [60 marks]

Answer any three (3) questions.

QUESTION 3

Explain how global logistics design is set in agriculture value chain of your choice. (20 marks)

QUESTION 4

Discuss PESTEL strategies in supply chain. (20 marks)

QUESTION 5

Examine the roles of parties in the following contract terms:

- a) EXW (5 marks)
- b) FAS (5 marks)
- c) CFR (5 marks)
- d) DAP (5 marks)

QUESTION 6

Discuss any five (5) methods of achieving green supply chain. (20 marks)

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